

Business Plan 2017 - 2020

SUMMARY

This report provides details of the Authority's Business Plan for the year 2017/18. It provides a list of the key activities to start this year which using the strength of the Borough Partnership will radically change our approach to market risk and maximising assets.

RECOMMENDATION(S)

The Authority is asked to:-

- 1) *Approve the Business Plan for 2017-20.*
- 2) *Approve the added value recommendations to the Joint Municipal Waste Management Strategy Review with Borough Environment Directors.*
- 3) *Approve the development of a commercial waste and recycling strategy in the Joint Municipal Waste Management Strategy Review with Borough Environment Directors.*

1. Background –The Authority has the statutory responsibility to arrange for facilities for the receipt and recycling, treatment or disposal of the waste which is collected by the boroughs, provision of Household Re-use and Recycling Centres (HRRCs), and the transport and disposal of the waste received at those sites. The Authority and Boroughs manage approximately 650,000 tonnes of waste per annum including waste streams for; reuse, recycling, composting, waste treatment and disposal.

The Authority and Boroughs committed in 2005 to a joint municipal waste management strategy (JMWMS) which has reduced total waste per head of population, reduced waste for disposal and increased recycling and composting. The specific policy aims of the joint strategy have largely been delivered, the most recent significant milestone being the delivery of energy from waste infrastructure which moves residual waste out of landfill and up the waste hierarchy. The remaining target to be achieved by 2020 is the aim to recycle and compost 50% of municipal waste which is known to be very challenging given Local Authority funding pressures, ongoing volatility in recycling markets and the effect of waste minimisation / circular economy activity.

2. 50% recycling and composting by 2020 - In support of JMWMS Policy 3 The Authority will:

- Use Twyford HRRC and Transfer Station to increase recycling in the HRRC, and support Boroughs to adopt similar targets.

- Extract recycling from bulky waste and fly-tipped waste streams,
- Campaign to remove metal from household bins which will have additional benefits of supporting the waste electricals campaign in the waste minimisation plan and reduce costly blockages at the Severnside Energy Recovery Centre, and
- Create and deliver three bespoke Borough food waste recycling campaigns (detailed in the waste minimisation plan) which will additionally result in residual waste disposal cost savings.

3. HRRC and Transfer Station Harmonisation – In support of JMWMS Policy 7 which is to provide waste management services that offer good value, that provide customer satisfaction and which meet and exceed legislative requirements, The Authority will work with the Boroughs to develop a masterplan of waste management sites, a harmonised HRRC and Transfer Station offer and a strategy for recycling infrastructure.

4. Added Value – There are a number of areas where West London Waste Authority and the six Boroughs are all working on the same activities which reduces efficiency and dilutes our negotiating positions. In support of JMWMS Policy 8 which is a commitment to work together to achieve the aims of the strategy and to share equitably the costs and rewards of achieving its aims, The Authority will recommend to the Borough Environment Directors during the JMWMS Review that West London Waste Authority leads activity in the following areas:

- Waste data inputting, analysis and reporting
- Marketing of recycling materials
- Waste processing investment, procurement and infrastructure

5. Commercial waste and recycling – The development of infrastructure to serve commercial waste in London is hampered by a lack of publicly available commercial waste data. The Authority contracts support the development of a commercial waste collection strategy. Increased collection of commercial waste and recycling will enable the Authority and Boroughs to plan for the future and promote the commercial value of waste minimisation and recycling activity to businesses and residents working in local businesses in support of the waste minimisation plan.

6. Borough Partnership – As part of the Authority's commitment to collaboration and transparency borough officers will be included in information sharing, project development and invited to comment through the Borough Partnership Meetings.

7. Financial Implications – Financial provision has been included within the approved 2017-2018 budget for business plan activities for this year as set out in the appendix to this report.

8. Risk Management – The proposals detailed in this business plan will be aligned with the requirements of the Authority's T&C Regulations.

9. Health and Safety Implications – Health and Safety considerations form part of the project development process. Where appropriate advice will be sought from the Authority’s Health and Safety advisors from the London Borough of Hounslow.

10. Legal Implications – As a local authority the Authority is required to act in accordance with the Public Contracts Regulations 2015. Many of the arrangements will involve the Authority entering into a formal contract.

11. Impact on Joint Municipal Waste Management Strategy – The provision of good quality waste management treatment and other support services is vital to the delivery of policy 3, supported by policies 7 and 8 as detailed above.

Background Papers	None
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